Results of Operations for the First Half of the Fiscal Year Ending March 31, 2025

November 8,2024

QUICK CO.,LTD.

(Stock code: 4318 Tokyo Stock Exchange, Prime Market)

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1H FY3/25 Consolidated Financial Highlights 1



Net sales and net profit reached record highs in the first half of the fiscal year!

Net sales

17.14 billion yen

YoY +8.5%

Operating profit

3.78 billion yen

YoY (6.1%)

Ordinary profit

3.81 billion yen

YoY (6.4%)

Profit attributable to owners of parent

3.11 billion yen

YoY +10.8%

1H FY3/25 Consolidated Financial Highlights 2



Operating Environment

Employment situation continued as a tailwind.

The job openings-to-applicants ratio remained high and the unemployment rate remained at a low level.

- Shortage of labor in the corporate sector (job openings-to-applicants ratio: 1.24x in September)
- Normalization of economic activity
- Growing inbound demand

Our Activities

We provided a diverse array of services that matched the human resources needs of companies.

- Improved personnel placement in highly specialized areas where there is a strong shortage of human resources
- Enhancement of intra-group collaboration
- Strengthened recruitment of human resources and human resources development
- Strengthened promotion of specialized areas

1H FY3/25 Consolidated Financial Highlights by Segment



- Sales increased in all segments, including the mainstay Human Resources Services Business.
- The Human Resources Services Business saw a decrease in profit due to aggressive investment in the nursing field.
- The Recruiting Business posted an increase in profit thanks to efforts to improve productivity.
 Overseas Business remained strong as in the previous year.

Business	Net sales	Operating profit
Human Resources Services	12,366 million yen YoY +6.5%	3,357 million yen YoY (11.7%)
Recruiting	$1,\!594$ million yen YoY $+5.8\%$	$396 \text{ million yen} \\ \text{YoY} + 109.5\%$
Local Information Service	1,280 million yen YoY +2.8%	199 million yen YoY (0.8%)
HR Platform	618 million yen YoY+2.3%	302 million yen YoY +4.0%
Overseas	1,285 million yen YoY +54.9%	204 million yen YoY +28.9%

^{*} The "Information Publishing Business" reportable segment was renamed the "Local Information Service Business" effective from the fiscal year ending March 31, 2025.



Consolidated and Segment Results

1H FY3/25 Financial Results (YoY Change/Vs. Plan)



	1H FY3/25	1H FY3/24 Results		1H FY3/25 Plan		
(millions of yen)	(millions of yen) Results		YoY	Plan	Vs. Plan	
Net sales	17,145	15,798	8.5%	16,637	3.1%	
Gross profit	11,849	11,247	5.4%	11,472	3.3%	
Selling, general and administrative expenses	8,066	7,216	11.8%	8,214	(1.8%)	
Operating profit	3,783	3,783	4,030	(6.1%)	3,258	16.1%
Ordinary profit	3,817	4,077	(6.4%)	3,280	16.4%	
Profit attributable to owners of parent	3,114	2,811	10.8%	2,262	37.7%	

1H FY3/25 Segment Results (YoY Change/Vs. Plan)



Net sales

Operating profit

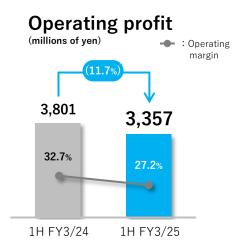
	1H FY3/25	1H FY3/24 Results		1H FY3/25 Plan		
(millions of yen)	Results	Results	YoY	Plan	Vs. Plan	
Human Resources Services Business	12,366	11,611	6.5%	12,344	0.2%	
Recruiting Business		1,507	5.8%	1,477	7.9%	
Local Information Service Business		1,245	2.8%	1,241	3.2%	
HR Platform Business	618	604	2.3%	645	(4.3%)	
Overseas Business	1,285	829	54.9%	928	38.5%	
Total	17,145	15,798	8.5%	8.5% 16,637	3.1%	
Human Resources Services Business	3,357	3,801	(11.7%)	3,240	3.6%	
Recruiting Business	396	189	109.5%	171	131.0%	
Local Information Service Business	199	201	(0.8%)	144	38.1%	
HR Platform Business	302	290	4.0%	307	(0.1%)	
Overseas Business	204	158	28.9%	55	286.6%	
Adjustment	(676)	(610)	_	(661)	_	
Total	3,783	4,030	(6.1%)	3,258	16.1%	

1H FY3/25 Segment Results (Human Resources Services Business)



Operating Environment In addition to the construction, pharmaceutical, electronics, machinery, automobile, IT, and other fields of focus, there is strong demand for hiring nurses and childcare workers.





Results of each service

Personnel Placement | Increased by 559 million yen YoY

Personnel Placement services for key areas (construction, electrical/mechanical engineer, etc.) grew steadily!



formation site for construction



Automotive Jobs (Career change site for the automotive industry)



Answers (The Answers website is for people at pharmaceutical companies looking for a different job)

Temporary staffing | Increased by 119 million yen YoY

 Temporary staffing of nurses and childcare workers grew steadily!



health care jobs in the Hokuriku and Shinetsu)



(The Medicare Career website has information about
(The Hoitomo website accepts registrations from people who want temporary child in the Kansai and Tokai)

Nursery school operation | Increased by 37 million yen YoY

Capacity is full this quarter, with strong growth compared to last year.



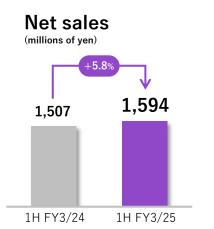
Koguma-no-Mori Daycare Center in Kitanoda

1H FY3/25 Segment Results (Recruiting Business)

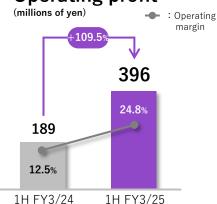


Operating Environment

Transactions expanded in a wide range of industries and occupations against a backdrop of increased inbound demand due to the weak yen and the persistently high job openings-to-applicants ratio. In particular, hiring needs remain strong in the medical and welfare fields, which are suffering from chronic labor shortages, and in major chain stores (restaurants, retail, sales, etc.).



Operating profit



Results of each service

Recruiting advertising / Event | Decreased by 348 million yen YoY

- Increased migration of postings to aggregate job services such as Indeed, etc., and decreased postings of part-time and temporary staff and mid-career permanent employees through the independent use of recruitment media.
- Sales of some media increased due to the start of handling job advertisements outside of the recruiting media.

Indeed Increased by 332 million yen YoY

- Increased migration of job postings from stand-alone job media to Indeed PLUS.
- indeed

 PLATINUM

 ARINES
- New business development is progressing well, contributing to sales growth.

Recruiting consultation-related | Increased by 38 million yen YoY

 The consulting service field such as program development for internships and company information sessions for new graduate recruiting performed strongly, and revenue from the production field such as recruitment websites and company guides was also solid.



The Saiyo Salon (Information of services for recruiting consultation)



(Workshop for learning about the framework of recruiting strategies)



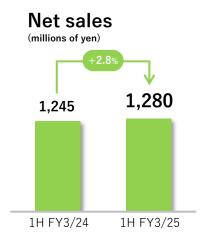
STRUCT FINDER

(An analytical tool that clarifies the unique value of a company)

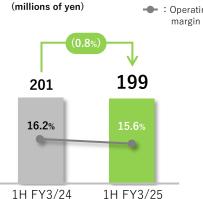
1H FY3/25 Segment Results (Local Information Service Business)



Operating Environment While sales of lifestyle information magazines declined due to a decrease in housing advertisements associated with soaring materials prices and rising loan interest rates, as well as with the shift of job advertisements to the Web, sales of housing event and Indeed handling expanded, and overall segment sales increased.



Operating profit



Results of each service

Lifestyle information magazines | Decreased by 16 million yen YoY | Indeed | Increased by 40 million yen YoY

- Sales of lifestyle information magazines declined due to a contraction in the housing sector, despite an increase in sales of sales promotion and job advertisements, reflecting soaring materials prices and rising interest rates.
- Revenue increased for Indeed due to the acquisition of customers seeking to shift from lifestyle information magazines to the Web and efforts to develop new customers.



Concierge | Decreased by 3 million yen YoY

 Sales remained almost flat due to the weak performance in the housing sector, despite an improved performance in the focused area of career change.



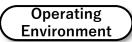
Posting | Increased by 13 million yen YoY

 Sales increased, driven by performance in the Niigata area!

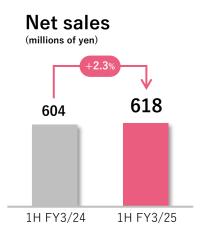


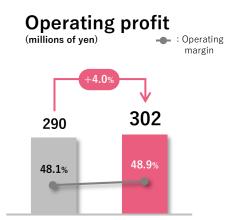
1H FY3/25 Segment Results (HR Platform Business)





Interest and needs of Nihon no Jinjibu members for services to resolve issues in the HR domain, recruitment, and training remain strong.





1H FY3/25

Results of each service

Nihon no Jinjibu related service | Increased by 16 million yen YoY

Increased sales related to HR conferences and other events.



Nihon no Jinjibu
(A community knowledge website with various types of information on HR issues)



LEADERS (Information magazine featuring interviews with a focus on HR issues)



Nihon no Jinjibu White Paper (Report of a fact-finding survey on HR issues nationwide)

Nihon no Jinjibu HR Conference and HR Roundtable

- In addition to the traditional biannual online events, real events for HR managers were held.
- CHRO Training School also opened.



Nihon no Jinjibu
HR Conference 2024 -Spring(One of Japan's largest HR events in which key
persons in charge of personnel matters at a
variety of companies and organizations get
together and discuss HR-related issues)



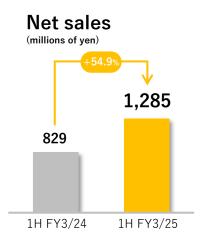
Nihon no Jinjibu CHRO Training School (An event aimed at training future CHROs by CHROs)

1H FY3/24

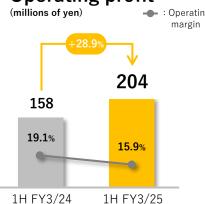
1H FY3/25 Segment Results (Overseas Business)



Operating Environment In the U.S. and U.K. recruiting needs remained strong. In Mexico, hiring needs for interpreters and translators at Japanese manufacturing companies remained firm. The Netherlands also expanded steadily with a focus on new customer development. Asia is also expanding thanks to economic recoveries in Vietnam and Thailand.



Operating profit



Results of each service

USA

Increased by 318 million yen YoY

U.K. | Increased by 66 million yen YoY

Mexico | Increased by 18 million yen YoY The Netherlands | Increased by 46 million yen YoY

North and Central America and Europe both performed well, contributing significantly to overall earnings growth!



Websites to provide support in job changes and job hunting in the U.S.



HR departments in the United States (Online newsletters containing information related to HR issues in the U.S.)



Websites to provide support in job changes and job hunting in the U.K.



Websites to provide support in job changes and job hunting in the Mexico.

Shanghai |

Decreased by 7 million yen YoY

Vietnam | Increased by 6 million yen YoY Thai |

Increased by 11 million yen YoY

- Shanghai continues to face a difficult environment for both HR consulting and placement against a backdrop of economic deterioration.
- Vietnam is expanding both new and existing business as the economy recovers.
- In Thailand, sales for management positions and other difficult-to-hire positions have been strengthened, and placement activities have expanded.

International career change support | Increased by 47 million yen YoY

Continued strong demand for hiring in Europe has led to strong international job search support from the U.K. to Europe.

Cross Border Recruitment®

1H FY3/25 Segment Results (Overseas Business 2)





In July 2024, we opened a new location in Detroit, Michigan, USA.

We will continue to focus on promoting Cross Border Recruitment® to expand the performance of our overseas business.

TOPICS From June 10, 2024, the service name will be changed from career+ Nursing to Kango-roo! Shukatsu.



By strengthening contacts with vocational schools and universities where nursing students are enrolled and medical institutions that plan to recruit nursing students, we aim to improve the overall brand value and services of the Kango-roo!







*Kango-roo! Shukatsu is a service in which the human resource services business and the recruiting business work together.





Strengthen promotion of Kango-roo! Tenshoku



First promotion through web ads, TV commercials, and traffic ads as a brand of Kango-roo!

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FY3/25 Consolidated Earnings Forecast



	1H FY3/2	5 Results	FY3/25 Fu	ll year plan	
(millions of yen)	Results	YoY	Plan	YoY	
Net sales	17,145	8.5%	31,670	7.4%	
Gross profit	11,849	5.4%	21,040	5.7%	
Selling, general and administrative expenses	8,066	11.8%	16,550	10.7%	
Operating profit	3,783	(6.1%)	4,490	(9.6%)	
Ordinary profit	3,817	(6.4%)	4,523	(10.1%)	
Profit attributable to owners of parent	3,114	10.8%	3,040	(13.3%)	
Dividend per share(yen)	47	+11	94	± 0	

FY3/25 Forecast by Segment



Net sales

Operating prof

	1H FY3/2	25 Results	FY3/25 Full y	ear plan
(millions of yen)	Results	YoY	Plan	YoY
Human Resources Services Business	12,366	6.5%	22,420	8.7%
Recruiting Business	1,594	5.8%	3,385	4.4%
Local Information Service Business	1,280	2.8%	2,567	3.1%
HR Platform Business	618	2.3%	1,323	0.2%
Overseas Business	1,285	54.9%	1,972	9.5%
Total	17,145	8.5%	31,670	7.4%
Human Resources Services Business	3,357	(11.7%)	3,881	(12.5%)
Recruiting Business	396	109.5%	690	23.4%
Local Information Service Business	199	(0.8%)	349	1.8%
HR Platform Business	302	4.0%	629	(7.6%)
Overseas Business	204	28.9%	171	0.7%
Adjustment	(676)	_	(1,232)	_
Total	3,783	(6.1%)	4,490	(9.6%)

FY3/25 Full Year Plan 1



Human Resources Services Business

(millions of yen)	1H FY3/25 Results	FY3/25 Full year plan
Net sales	12,366	22,420
Operating profit	3,357	3,881

- Net sales for both placement and temporary staffing remained almost flat compared to the plan for the first half of the year.
 Profits were down YoY, but slightly higher than planned.
- For the full year, both net sales and profit are expected to be almost in line with the plan.

Recruiting Business

(millions of yen)	1H FY3/25 Results	FY3/25 Full year plan
Net sales	1,594	3,385
Operating profit	396	690

- Net sales in the first half of the year increased compared to the plan due to steady expansion of Indeed.
 - Profits also increased compared to the plan due to steps taken to bolster productivity improvement and headcount reductions.
- For the full year, we will continue to strengthen our sales activities centered on Indeed, and net sales will be in line with the plan.
 Profits are expected to be higher than planned.

FY3/25 Full Year Plan 2



Local Information Service Business

(millions of yen)	1H FY3/25 Results	FY3/25 Full year plan
Net sales	1,280	2,567
Operating profit	199	349

- In the first half of the year, sales and profits increased compared to the plan due to an increase in housing events and Indeed handling, as well as steady growth in posting, despite a decrease in lifestyle information magazine handling.
- Both net sales and profit for the full year are expected to exceed the plan.

HR Platform Business

(millions of yen)	1H FY3/25 Results	FY3/25 Full year plan
Net sales	618	1,323
Operating profit	302	629

- In the first half of the year, both net sales and income increased YoY, but fell slightly short of the plan. The strong performance of HR events such as the HR Conference contributed to the results.
- In the second half of the year, the Company aims to achieve its full-year plan by investing in the growth of the Nihon no Jinjibu website, planning new events, and pursuing other initiatives.

Overseas Business

(millions of yen)	1H FY3/25 Results	FY3/25 Full year plan
Net sales	1,285	1,972
Operating profit	204	171

- Net sales in the U.S. and the U.K. expanded significantly in the first half of the year, and both sales and profit increased. Operating profit exceeded the full-year plan in the first half of the year and reached a record high, thanks to the expansion of highly profitable placement and recruiting activities.
- Although the full year will depend on the political and economic situation in each country, both net sales and profits are expected to exceed the plan.

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FY3/25 Dividends Forecasts



Annual dividend forecast per share remains unchanged.

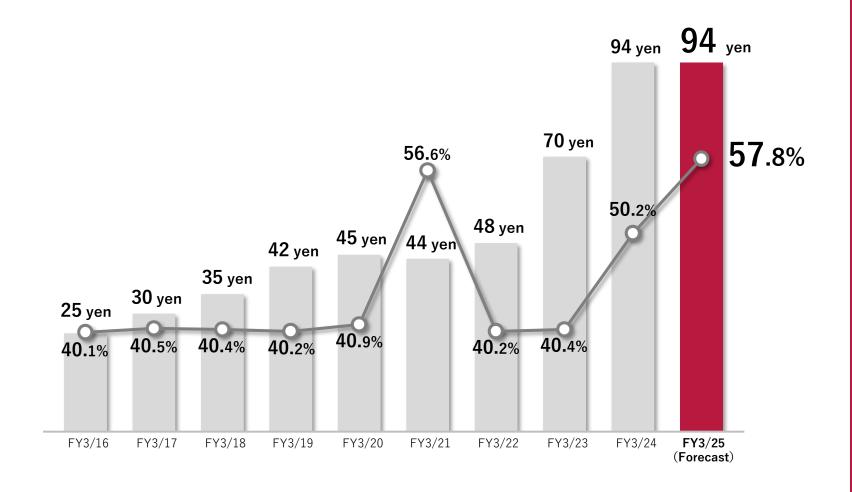
Dividends

94 yen

Interim dividend: 47 yen, Year-end dividend: 47 yen

Payout ratio

57.8%

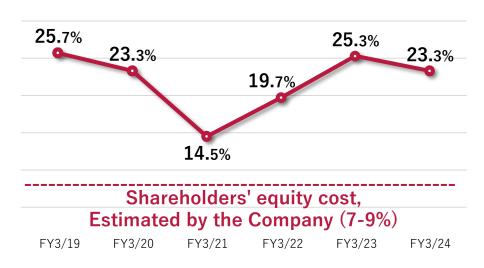


Actions to Implement Management that is Conscious of Capital Cost and Stock Price



Return on capital

Trends in ROE



Corporate value





- The shareholders' equity cost is estimated to be around 7-9%. The Company's ROE is 23.3%, which is well above that.
 - Aiming for an ordinary profit margin of 15%, the
- Company will strive to maintain a high level of ROE going forward.

- Steady improvement in PBR since the COVID-19
- pandemic, but recognizes that there is still room to raise it
- Continue investment while strengthening dialogue with institutional and individual investors to enhance our reputation with the market.

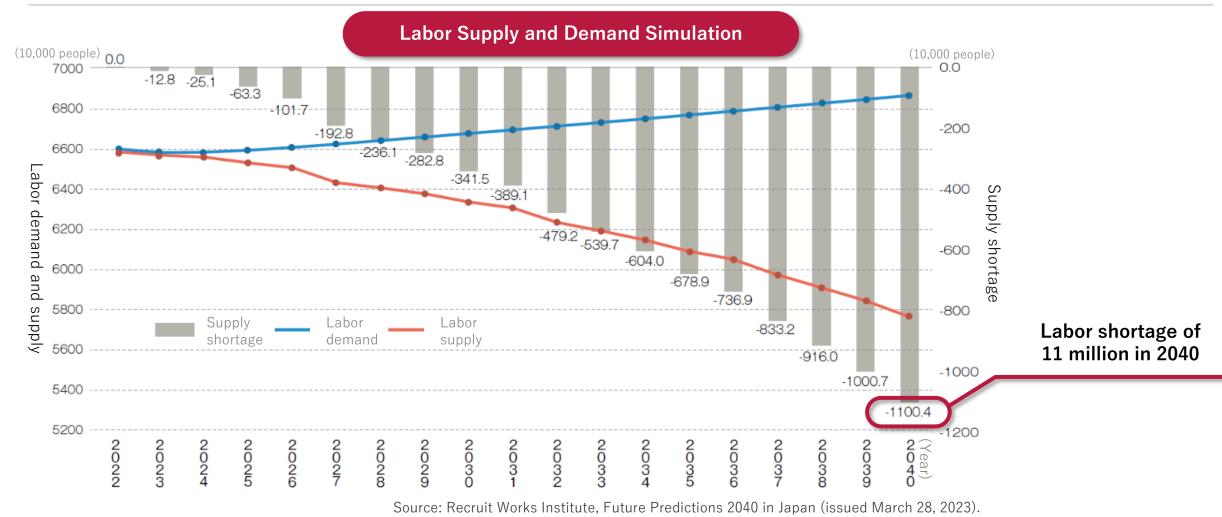
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Changes in the Working Population





Demand for labor increases while supply decreases sharply

Increase in the Number of Job Changes Expected



Average number of job changes

2.9 times

Decline of lifetime employment

Employment mobility

Expansion of job-based employment

Lifting the ban on second jobs

Increased opportunities to consider changing jobs

The average number of times per person is expected to increase further in the future.

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^{*} Average number of job changes per person in the Ministry of Health, Labour and Welfare's Survey of Job Changers in 2020 https://www.mhlw.go.jp/toukei/list/6-18c-r02.html ©QUICK CO.,LTD All Rights Reserved

Dramatic Change in Recruiting Operations



Diversification of recruitment methods Referral/Alumni Recruitment **Direct recruiting** Aggregated media

To be the company of choice Wage increases **Enhancing engagement** Health and productivity management

Changing market and individual thinking makes recruiting strategies and practical support more important.

About the personnel placement market



The Personnel Placement market in the domains the Group focuses on is expected to further expand.



Shortage of nurses

Active job openingsto-applicants ratio as of Sep. 2024

2.03 times *3

The shortage of nurses in japan is expected to be in the range of 60,000 and 270,000 in 2025^{*1} . (for registered nurses, nursing assistants and all other categories of nursing care professionals)



Shortage of IT human resources

Active job openingsto-applicants ratio as of Sep. 2024

1.52 times *3

The shortage of IT human resources in japan is expected to be in the range of 160,000 and 790,000 in 2030*2.



Shortage of human resources for construction industry

Active job openingsto-applicants ratio as of Sep. 2024

5.64 times *3

The 2024 problem is also spurring a shortage of human resources.

More growth of the personnel placement market

The market for the placement of various types of personnel including nurses and DX-related engineers is expected to grow further.

^{*1} Source: Ministry of Health, Labour and Welfare Intermediate Report of Subcommittee for Nurse Supply and Demand concerning Supply and Demand for Healthcare Professionals.

^{*2} Source: Mizuho information & Research Institute, Inc.Report on survey of IT human resouces.

^{*3} Source: Ministry of Health, Labour and Welfare Employment Referrals for General Workers, Active job Opening-Applicants Ratios for job Categories (including part-time).

Medium-term Management Plan (figures announced on May 9, 2024)



FY3/24		FY3	3/25	FY3/26		FY3/27	
(millions of yen)	Results	Plan	YoY	Plan	YoY	Plan	YoY
Net sales	29,487	31,670	7.4%	35,000	10.5%	39,350	12.4%
Gross profit	19,910	21,040	5.7 %	23,440	11.4%	26,550	13.3%
Selling, general and administrative expenses	14,945	16,550	10.7%	18,530	12.0%	20,350	9.8%
Operating profit	4,964	4,490	(9.6%)	4,910	9.4%	6,200	26.3%
Ordinary profit	5,029	4,523	(10.1%)	4,938	9.2%	6,215	25.9%
Profit attributable to owners of parent	3,505	3,040	(13.3%)	3,321	9.2%	4,179	25.9%

Medium-term Management Plan by Segment (figures announced on May 9, 2024)





		FY3/24	FY3/25		FY3/26		FY3/27	
	(millions of yen)	Results	Plan	YoY	Plan	YoY	Plan	YoY
	Human Resources Services Business	20,631	22,420	8.7%	24,521	9.4%	27,953	14.0%
2	Recruiting Business	3,242	3,385	4.4%	4,045	19.5%	4,484	10.9%
Net sa	Local Information Service Business	2,491	2,567	3.1%	2,825	10.1%	3,038	7.5%
sales	HR Platform Business	1,321	1,323	0.2%	1,430	8.1%	1,540	7.7%
	Overseas Business	1,801	1,972	9.5%	2,177	10.4%	2,333	7.2%
	Total	29,487	31,670	7.4%	35,000	10.5%	39,350	12.4%
	Human Resources Services Business	4,435	3,881	(12.5%)	4,052	4.4%	5,093	25.7%
0	Recruiting Business	559	690	23.4%	812	17.8%	979	20.5%
Operating	Local Information Service Business	343	349	1.8%	379	8.4%	408	7.8%
	HR Platform Business	680	629	(7.6%)	638	8.7%	741	8.5%
profit	Overseas Business	170	171	0.7%	257	49.9%	309	20.4%
큐	Adjustment	(1,224)	(1,232)	_	(1,276)	_	(1,333)	_
	Total	4,964	4,490	(9.6%)	4,910	9.4%	6,200	26.3%

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Management Philosophy / Business Philosophy



Management Philosophy

Making everyone involved happy

(Shareholders, our employees and their families, clients, job seekers, and readers of various media)

Business Philosophy

Contributing to society through human resources and information businesses

QUICK Group Overview



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Company

QUICK CO., LTD. (Tokyo Stock Exchange Prime Market, Stock Code: 4318)

Location

name

[Osaka Head Office] Osaka Fukoku Seimei Bldg., 2-4, Komatsubaracho, Kita-ku, Osaka, 530-0018

[Tokyo Head Office] ATT EAST, 2-11-7, Akasaka, Minato-ku, Tokyo, 107-0052

Capital

351.31 million yen (as of March 31, 2024)

Founded

September 19, 1980

Offices

Domestic: 4 offices

Group companies: 12 domestic offices, 15 overseas offices

Affiliate

HR Vision Co., Ltd., Colorful Company, Inc. WORK PROJECT, Inc., Jump Co., Ltd.

Quick Care Jobs Co., Ltd., Career System CO., LTD.

[USA] QUICK USA, Inc.

[China] Shanghai Quick CO., LTD., Shanghai Quick Human Resources CO., LTD.

[UK] Centre People Appointments Ltd

[Vietnam] QUICK VIETNAM CO., LTD.

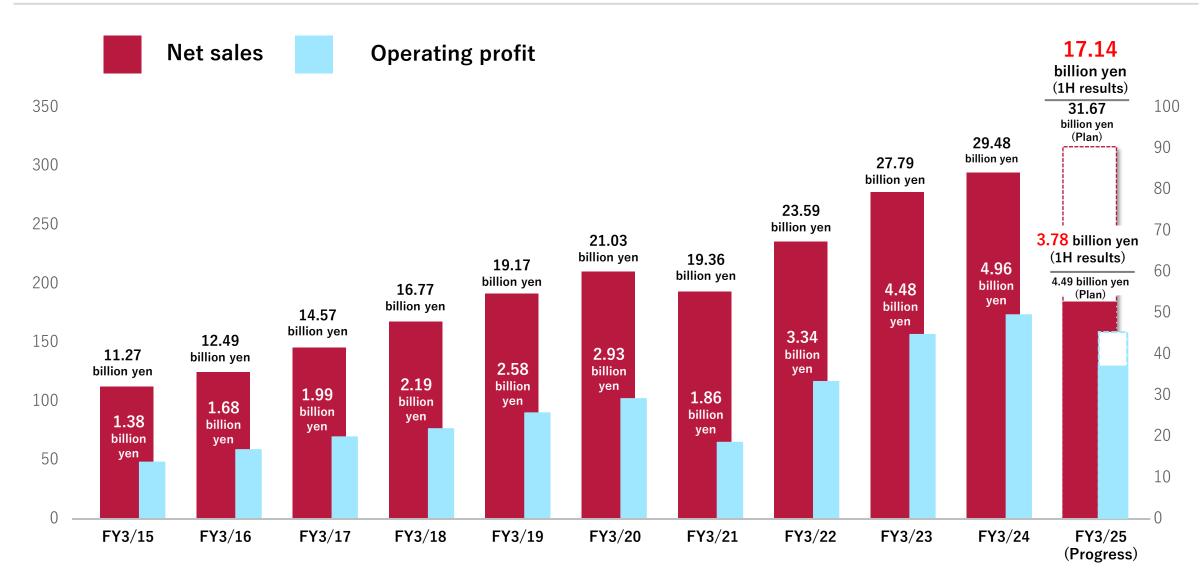
[Thailand] QHR Holdings Co., Ltd., QHR Recruitment Co., Ltd.

[The Netherlands] Centre People Appointments B.V.

[Mexico] QUICK GLOBAL MEXICO, S.A. DE C.V.

Business Performance

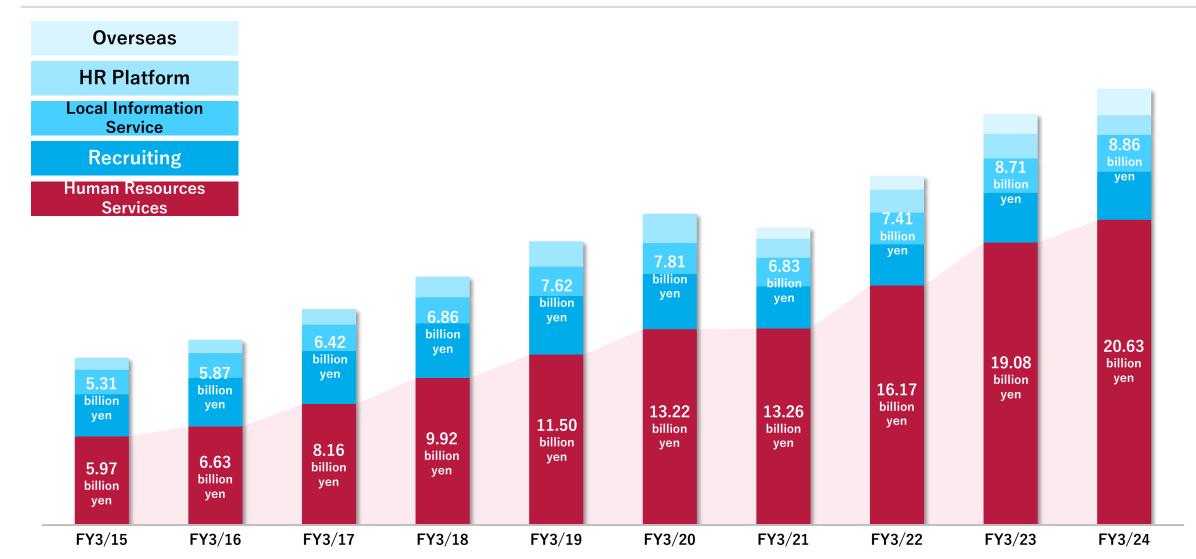




Changes in Composition of Net Sales



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^{*}The HR Platform business and the Overseas business were aggregated as Other business until the fiscal year ended March 31, 2020. Beginning with the fiscal year ended March 31, 2021, each of these segments began to be counted as a separate segment.

Number of Employees (Group-wide)

End of

March

2016

End of

March

2017

End of

March

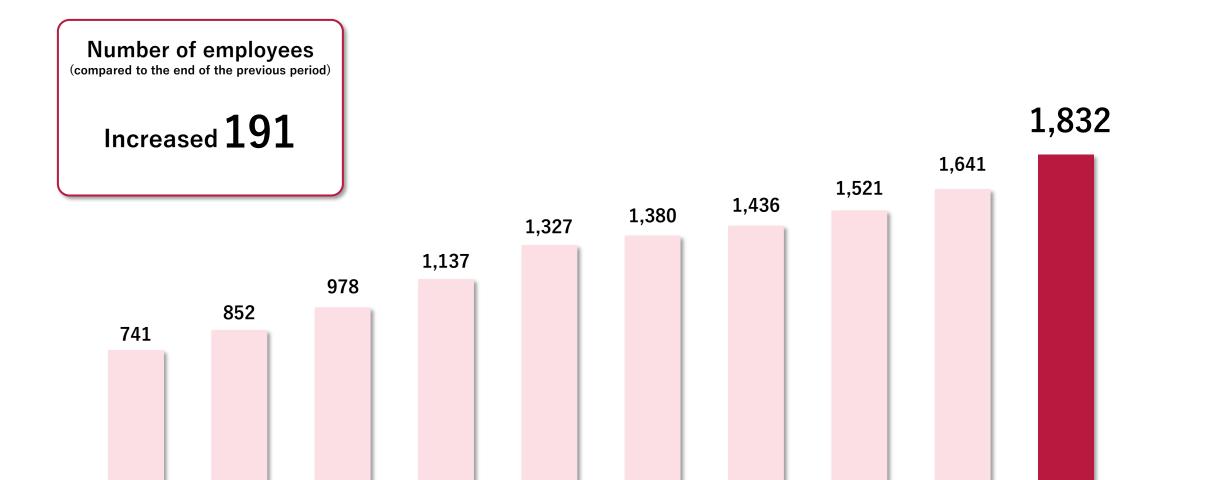
2018

End of

March

2019





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End of

March

2021

End of

March

2022

End of

March

2023

End of

March

2024

End of

September

2024

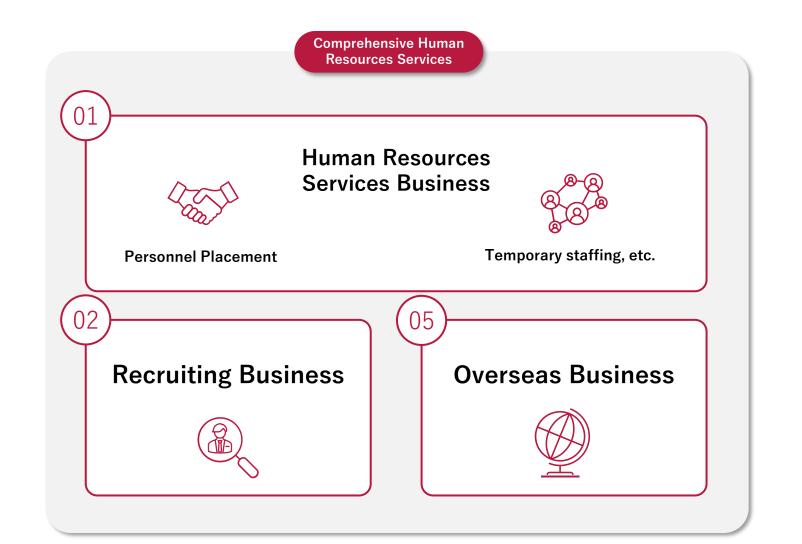
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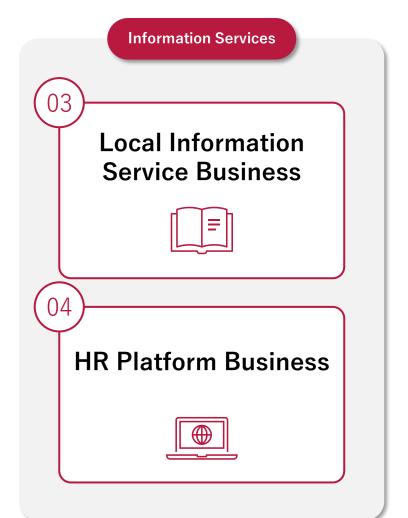
March

2020

Business Domains of the QUICK Group







Group network



Company name	Business overview
QUICK co.,LTD.	Personnel placement services Recruiting business
HR Vision Co.,Ltd.	Operation of the "Nihon no Jinjibu" website Planning and operation of associated events
Colorful Company,Inc.	Publishing regional information magazines, posting and consulting services
WORK PROJECT,Inc.	Temporary staffing, personnel placement, nursery school operations and support
j <u>ump</u>	Consulting using "STRUCT", a hiring strategy framework
Quick Care Jobs Co.,Ltd.	Temporary staffing, personnel placement, temporary-to-permanent staffing, business contracting
🚅 Career System со.,цтр.	Temporary staffing, personnel placement, temporary-to-permanent staffing, business contracting
QUICK USA	Personnel placement, temporary staffing

Company name	Business overview
centre (people	Personnel placement, temporary staffing
Shanghai Quick co.,LTD.	Personnel and labor consulting
ீ Shanghai Quick Human Resources co.,பாற.	Personnel placement
QUICK GLOBAL MEXICO	Personnel placement and personnel and labor consulting
QUICK VIETNAM	Personnel placement and Personnel management consulting
AQHR Recruitment	Personnel placement, personnel and labor consulting
QHR Holdings	Support and management consulting for operating companies
centre (people	Personnel placement

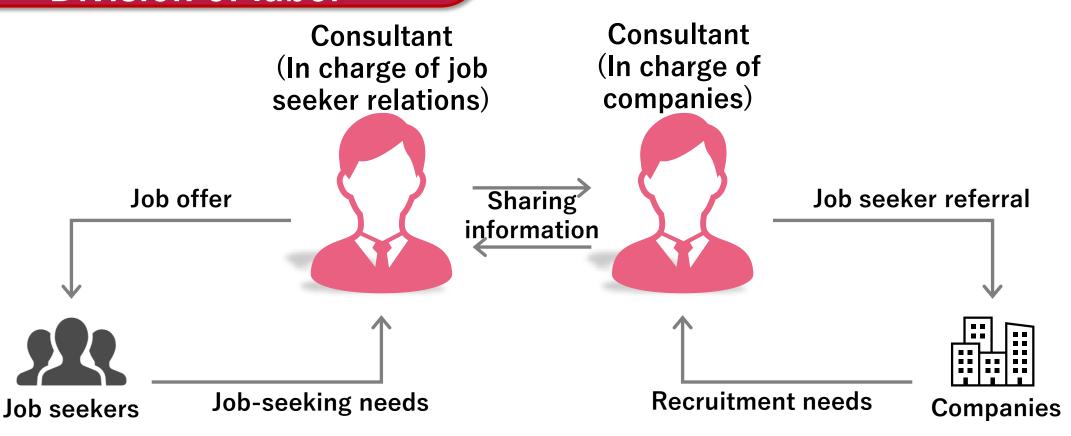


Business Features

General Support System for Personnel Placement Services



Industry standard: Division of labor



• While the cost of training is low and efficient, it is difficult to increase satisfaction on the part of job seekers and companies.

Features of the Human Resource Services Business (Personnel Placement) 1



One-stop support system

- Consultants work with both companies and job seekers
- Highly accurate matching



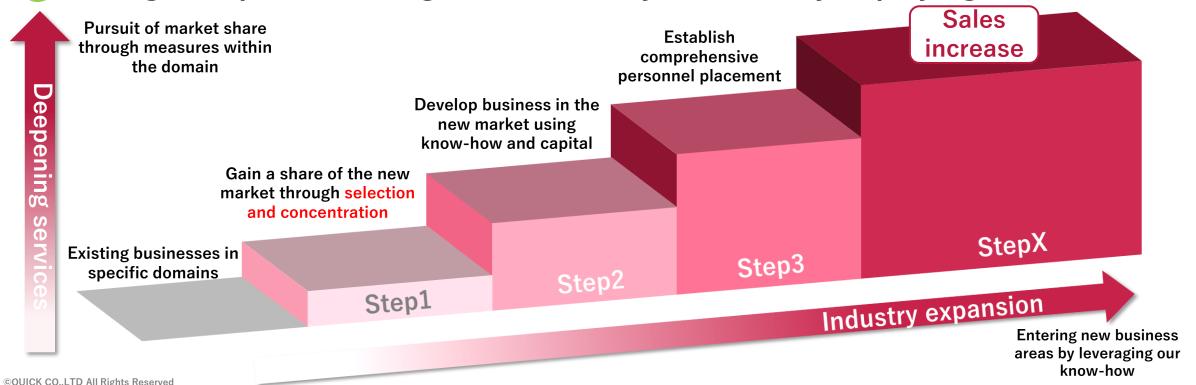
Training requires a certain amount of time, but it is possible to provide high quality services to job seekers and companies.

Features of Human Resource Services Business (Personnel Placement) 2



Specialized recruitment

- Strengthen investment in specific growth areas, pursuing top market share
- Aiming to expand the range of services by horizontally deploying our know-how



Operate Specialized Websites in Each Area





Kango-roo!
Nursing jobs and career change information site



Pharmaceutical industry recruitment site



MR BiZ
MR job search site



Kensetsu/Setsubi Kyujin database

The site for career change in the construction, equipment, and plant industries



Automotive Jobs
Automotive industry career site



Sekokan Plus
Information site for construction
management



Seibishi JOBS

Job search and recruiting site specializing in auto mechanics

Managed sites boast industry-leading number of registrants and jobs in each area.

New Initiatives in the Human Resources Services Business (Personnel Placement)



Launched a full-scale, performance-based service for job Kango-roo! Tenshoku.







Client-agent

Involved from the upstream process of recruitment, providing comprehensive support for our clients' recruiting activities.





Client-agent

Increased handling of media best suited to the client's industry and type of work, and stronger proposals. The goal is to achieve further recruitment success.

doda



Examples of media handled

















Transition to pay-per-click model

Responding to changes in the environment from traditional pay-perpost media to pay-per-click media

Pay-per-post model







Pay-per-click model











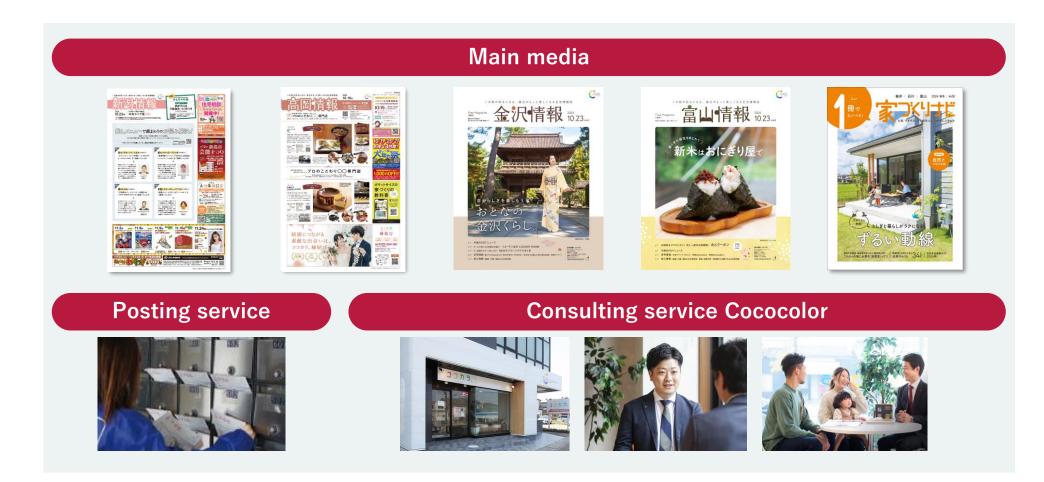
Top class performance in the highest rank (Platinum Partner), for which only nine companies in Japan are certified.

*Recognized as Quick Group (QUICK CO., LTD. and Colorful Company, Inc.)

Features of Local Information Service Business



- Operates regional information magazines and websites in Ishikawa, Toyama, and Niigata
- Also provides personnel placement services for local companies in the Hokuriku and Niigata regions



Features of the HR Platform Business



- Operates one of Japan's largest HR networks, Nihon no Jinjibu
- 350,000 active HR members, helping companies solve their HR issues



Contents



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- 03 Shareholder Return and Capital Efficiency
- 04 Market Environment
- 05 Company Profile and Business Features
- **O6** Supplementary Materials

Social Contribution Activities



Activities

01

Protection of World Cultural Heritage

Forty years of cooperation in the protection and preservation of the landscape, structures and culture of the Gokayama Gassho-Zukuri Village (World Heritage Site).

Activities

02

Support for NPO Kansai-wo-Genkinisurukai

Supporting the learning of aspiring business executives and the development of young entrepreneurs, which has been ongoing since 2000

Activities 03

Scholarships for Cambridge Graduate students

Scholarship for the development of Japanese studies at the University of Cambridge Graduate School of Japanese Studies in 2019

Protection and preservation of Gokayama Gassho-Zukuri Village (World Cultural Heritage)



• QUICK Group Tairamura Training Center - Ainokura (former Tairamura), Nanto City, Toyama Prefecture





Media Personnel Placement Services 1



Media name	Genre	Overview
看護 ro <pre> 看護ro - カンゴルー転職 - The Kango roo! website </pre>	Recruiting site for nursing care professionals	The largest volume of job listings for nurses, public health nurses and midwives. Assistance for changing to a job with better compensation.
建設・設備求人データベース The Kensetsu/Setsubi Kyujin Database website	Recruiting site for construction, facilities management and industrial plant professionals	Easy to locate jobs that match professional qualifications, experience, desired locations and other parameters.
Tipy ## The Sekokan Plus website	Career information website specialized in costruction management	Provides various types of content such as employee treatment diagnosis and recruiting information in addition to actual personnel information such as annual income, overtime work, and holidays of construction management engineers.
MR BiZ The MR BiZ website	Site for viewing and comparing information required by MRs	Support for medical representatives (drug salespeople) seeking a different job to sell a promising new drug or better compensation and other working conditions.

Media Personnel Placement Services 2



Media name	Genre	Overview
和SWETS The Answers website	Recruiting site for all types of pharmaceutical industry jobs	Pharmaceutical company and CRO job listings as well as extensive pharmaceutical industry information about assignments, the composition of business divisions, corporate cultures and other subjects.
Answers News website	News about the pharmaceutical industry	A broad range of news about the pharmaceutical industry presented in a format that makes topics, issues and other information easy to understand.
AUTOMOTIVE JOBS The Automotive JOBS website	Recruiting and job changing site for people in the automobile industry	Ranks among the leaders in the number of job listings and matching accuracy; also has a large volume of information about companies.
整備士JOBS ¹ The Seibishi JOBS website	Career-change and recruitment website for auto technicians	The website offers a wide range of recruitment information related to auto technicians, as well as career change know-how exclusively for auto technicians.

Media Local Information Service Business



Media name	Genre	Overview
金沢情報 富山情報 Kanazawa Joho 新潟情報 高岡情報 Niigata Joho Takaoka Joho	Free lifestyle information magazines delivered to your door	These magazines contain lifestyle information that enables readers to enjoy living in their communities even more. Magazines, which are delivered to homes at no cost, are published primarily for the cities of Kanazawa, Toyama, Niigata and Takaoka.
家づくりすじ lezukuri Navi	Housing magazine for those building houses in Hokuriku	This is a locally-based housing information magazine for first-time homebuilders in the Hokuriku area. The magazine introduces concerns and questions related to house building, and information that is useful to know for those building a house in Hokuriku.
週末、金沢。 Shumatsu Kanazawa	Web-based media for enjoying Weekends in Kanazawa	This is web-based media in which the editorial staff introduce new stores, event information, and things of interest in Kanazawa and the surrounding area from the user's point of view.

Media HR Platform Business



Media name Overview

日本の人事部

Nihon no Jinjibu (Japan's Human Resources Department)

Japan's largest human resources network, this website provides quality information and functions as a link between management and other businesspeople in all areas of japan and companies that provide human resource services and solutions.



"Jinzai Bank Net" website is a platform for 414 prominent job placement companies located in all areas of japan. A search function allows users to input job categories, placement services and other parameters in order to select human resources companies that are best suited for finding a new job.



Operated by "Nihon no Jinjibu", Japan's largest human resources network, this website is a source of a diverse array of information about human resources technology.



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Note 1: Forecasts of results of operations in this presentation are based on information that was available when this presentation was prepared. These forecasts are vulnerable to uncertainties involving the economy, competition, the success or failure of new services, and other factors. Consequently, actual performance may differ significantly from the forecasts in this presentation.

Note 2: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.