

# Results of Operations for the Fiscal Year Ended March 31, 2020 (FY3/20)



Stock code: 4318



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## FY3/20 Consolidated Financial Highlights



#### FY3/20 Consolidated Financial Highlights 1

### 10th consecutive year of sales and earnings growth

Both sales and earnings rose to new record highs

**Net sales** 

**21,035** Up 9.7% 101 Up 0.5% vs. plan

**Operating profit** 

**UP 13.5% YoY** 

**Ordinary profit** 

**UP 6.8% YoY** 

**Profit attributable to** owners of parent

**UP 5.5% YoY 2,074** UP 3.9% vs. plan



#### FY3/20 Consolidated Financial Highlights 2

#### POINT 1

The improvement trend in the employment situation (higher job openings-to-applicants ratio and lower unemployment rate) worsened due to effects of the novel coronavirus (COVID-19)

### Operating Environment

A shortage of workers is becoming even more severe in a wide range of sectors because of structural factors such as declines in the labor force and the working-age population caused by the declining birthrate and aging population. However, hiring needs rapidly declined due to effects of the novel coronavirus (COVID-19) spread.

#### POINT 2

## We provided a diverse array of services that matched the human resources needs of companies

- One priority was personnel placement and temporary staffing services for professionals, a job category with a severe shortage of qualified workers and difficulty recruiting people.
- © Strengthened coordination between the group companies.
- O Active M&A implementation/Strengthening overseas operations looking forward to the post-coronavirus world

#### Our Activities

We increased investments in our workforce and took other actions to build a stronger foundation for business operations.



#### FY3/20 Consolidated Financial Highlights by Segment

## **Human Resources Services Business** drives business performance

**Human Resources Service Business** 

**Net sales** 

13,217 million yen Operating profit

2.487 million yen

**Recruiting Business** 

**Net sales** 

**3,734** million yen

**Operating** 

901 million yen

**Information Publishing Business** 

**Net sales** 

**2,093** million yen

**Operating** 

196 million yen

Other

**Net sales** 

1.990 million yen

**Operating** 

179 million yen

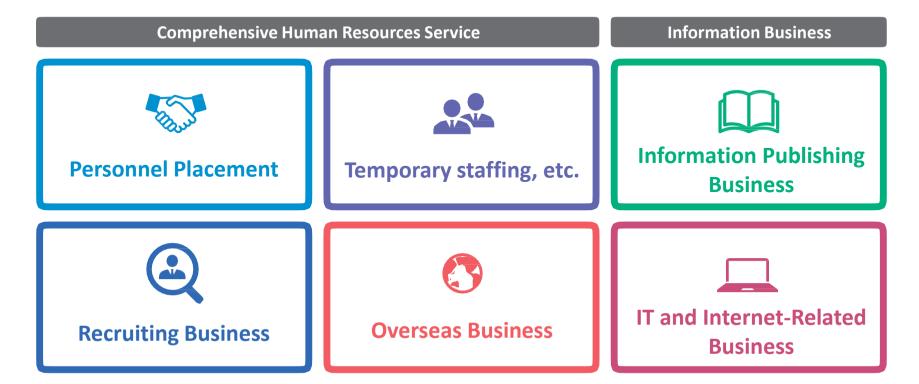
## FY3/20 Consolidated Financial Results



#### **Business Domains of the QUICK Group**

**QUICK Group** 

## Contributing to society through human resources and information businesses





#### FY3/20 Financial Results (YoY Change/Vs. Plan)

#### YoY Change/Vs. Plan

(millions of yen)

|  | FY3/20<br>Results | FY19/3 Results |                     |                   | FY20/3 Plan |                      |                 |
|--|-------------------|----------------|---------------------|-------------------|-------------|----------------------|-----------------|
|  |                   | Results        | YoY Change (amount) | YoY Change<br>(%) | Plan        | Vs. Plan<br>(amount) | Vs. Plan<br>(%) |
| Net sales                                    | 21,035            | 19,173         | 1,862               | 9.7%              | 20,940      | 95                   | 0.5%            |
| Gross profit                                 | 12,919            | 11,641         | 1,278               | 11.0%             | 12,960      | (40)                 | (0.3%)          |
| Selling, general and administrative expenses | 9,989             | 9,060          | 929                 | 10.3%             | 10,040      | (50)                 | (0.5%)          |
| Operating profit                             | 2,930             | 2,581          | 349                 | 13.5%             | 2,920       | 10                   | 0.4%            |
| Ordinary profit                              | 3,009             | 2,818          | 191                 | 6.8%              | 2,950       | 59                   | 2.0%            |
| Profit attributable to Owners of parent      | 2,074             | 1,966          | 107                 | 5.5%              | 1,995       | 78                   | 3.9%            |



#### FY3/20 Segment Results (YoY Change/Vs. Plan)

#### YoY Change/Vs. Plan

(millions of yen)

|                  |                                     | FY3/20  | FY19/3 Results |                     |                   | FY20/3 Plan |                      |                 |
|------------------|-------------------------------------|---------|----------------|---------------------|-------------------|-------------|----------------------|-----------------|
|                  |                                     | Results | Results        | YoY Change (amount) | YoY Change<br>(%) | Plan        | Vs. Plan<br>(amount) | Vs. Plan<br>(%) |
|                  | Human Resources<br>Service Business | 13,217  | 11,499         | 1,718               | 14.9%             | 13,169      | 48                   | 0.4%            |
| Net              | Recruiting Business                 | 3,734   | 3,960          | (226)               | (5.7%)            | 3,921       | (186)                | (4.8%)          |
| et sales         | Information Publishing Business     | 2,093   | 1,980          | 113                 | 5.7%              | 2,008       | 84                   | 4.2%            |
| S                | Other                               | 1,990   | 1,732          | (257)               | 14.9%             | 1,841       | 149                  | 8.1%            |
|                  | Total                               | 21,035  | 19,173         | 1,862               | 13.5%             | 20,940      | 95                   | 0.5%            |
|                  | Human Resources<br>Service Business | 2,487   | 1,984          | 503                 | 25.4%             | 2,232       | 255                  | 11.4%           |
| Qp               | Recruiting Business                 | 901     | 1,003          | (101)               | (10.1%)           | 1,049       | (148)                | (14.1%)         |
| Operating profit | Information Publishing Business     | 196     | 178            | 18                  | 10.4%             | 201         | (4)                  | (2.1%)          |
| gpro             | Other                               | 179     | 219            | (40)                | (18.5%)           | 187         | (8)                  | (4.6%)          |
| ofit             | Adjustment                          | (834)   | (804)          | (30)                | _                 | (751)       | (83)                 | 11.1%           |
|                  | Total                               | 2,930   | 2,581          | 349                 | 13.5%             | 2,920       | 10                   | 0.4%            |



#### FY30/20 Effects of COVID-19 for the Fiscal Year Ending March 31, 2020

## Effects of COVID-19 centered around temporary staffing or Recruiting Business of Human Resources Service Business

Effects of COVID-19 (against the Q4 plan)

| Segment   | Details of the Effects  | Vs. Plan (Vs.4Q Plan)               |  |
|---|---|-------------------------------------|--|
| Human Resources Service Business (Temporary staffing) | Working rate of temporary staff with children declined due to the closure of schools.  Placed on standby and shortened working hours resulting from the implementation of telework at user companies  | (62) million yen                    |  |
| Recruiting<br>Business                                | [the new graduate category]  Joint recruitment seminars for new graduates to be held in March were canceled entirely.  Suspension and shrinkage of new graduate hiring activities by client companies  [the mid-career hiring domain]  Hiring needs declined due to the voluntary restraint on operation or closure of businesses of client companies, including foodservice, sales and other services. | (148) million yen (100) million yen |  |
| Information Publishing<br>Business                    | Although some impact was visible in lifestyle information magazines and housing information magazines, it was covered by posting services, Internet-related products, including Indeed, and concierge services.   | _                                   |  |
| Overseas Business                                     | No impact on FY3/20  Note: Because results through December 2019 have been reflected in the consolidated results for Overseas Business. However, it is anticipated to affect business operations for FY3/21.  |                                     |  |



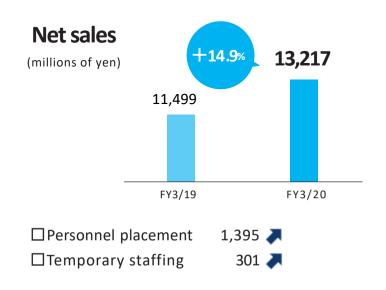
#### FY3/20 Segment Results (Human Resources Service Business)

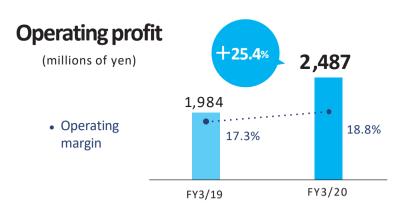
#### **Human Resources Service Business**

Net sales

13,217 million yen Operating profit 2,487 million yen

Placements of people with professional skills remained strong, mainly for nurses and construction management engineers





☐ Higher sales resulted in an increase in profit



#### FY3/20 Segment Results (Recruiting Business)

#### **Recruiting Business**

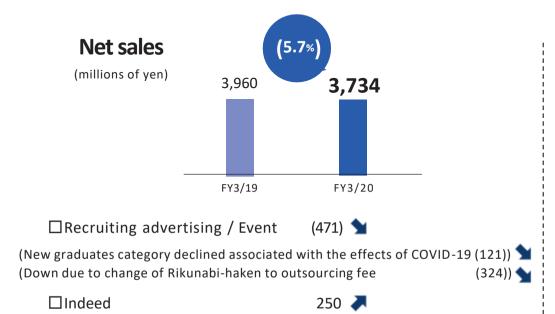
Net sales

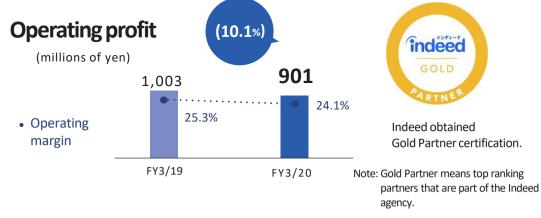
3,734 million yen

Operating profit

901 million yen

Indeed's results expanded substantially and obtained Gold Partner certification. Handling volume of other recruitment advertising decreased due to the effects of COVID-19





☐ Margin dropped due to a decline in net sales in Q4 and onwards

associated with the effects of COVID-19



#### FY3/20 Segment Results (Information Publishing Business)

#### **Information Publishing Business**

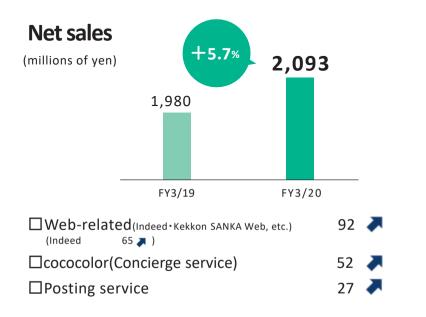
Net sales

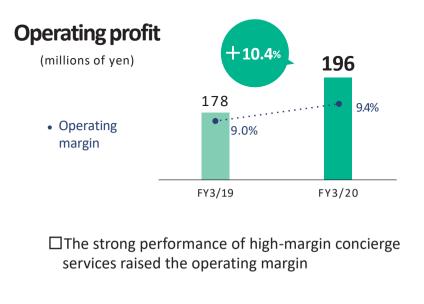
**2,093** million yen

Operating profit

196 million yen

As information magazines struggled in Q4 and onward due to the effects of COVID-19, concierge services (all categories) and Internet-Related Business are the major sources of growth







#### FY3/20 Segment Results (Other1)

#### **Other: IT and Internet-Related Business and Overseas Business**

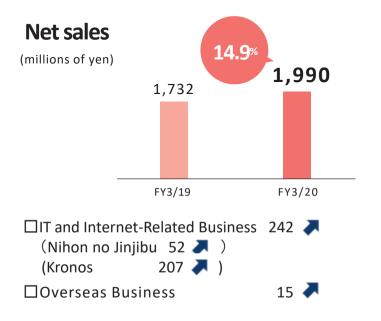
Net sales

**1,990** million yen

Operating profit

179 million yen

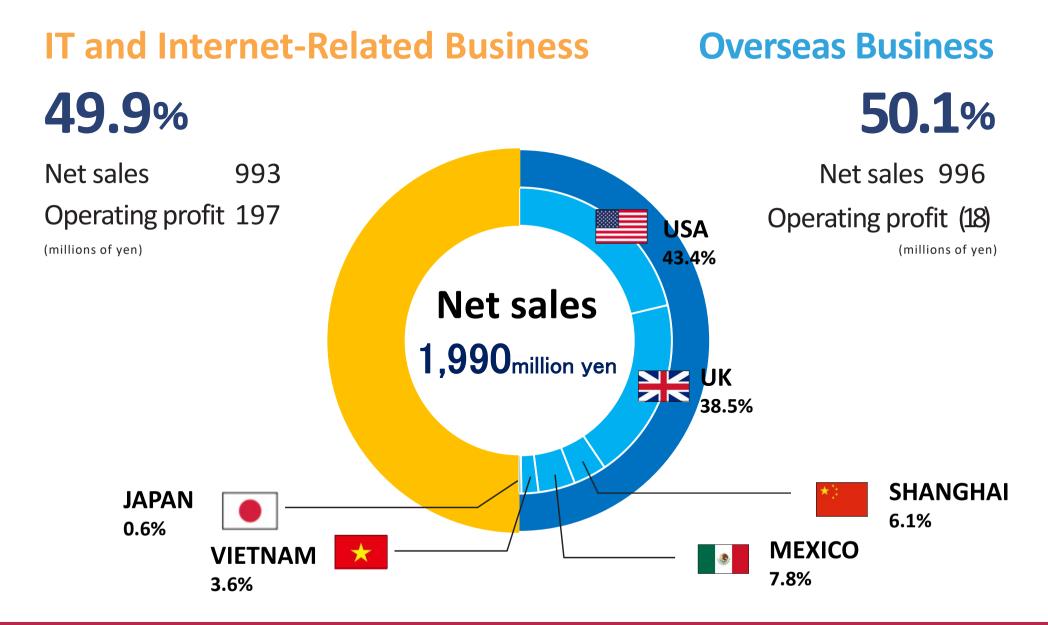
As for IT and Internet-Related Businesses, Kronos Co., Ltd., which was added to the QUICK Group, contributed in addition to Nihon no Jinjibu. As for Overseas Business, personnel placement results expanded in all categories







#### FY3/20 Segment Results (Other2)





#### **Strengths that Differentiate QUICK from Competitors**

The Kango-roo!

MR Bi7

The Technician Job Database

技術十求人データベース

The Construction and Equipment Job Database

建設・設備求人データベース

The Boutique Strategy

Placements of people with professional skills Horizontal expansion by capturing market share in niche categories

Examples: Nurses, construction management engineers, medical representatives (drug sales), engineers, automobile industry, cosmetics industry and others

#### **Activities to Register Job Applicants**

QUICK has a team of engineers for the Internet and associated operations Several websites and diverse content for registration of job applicants and knowhow gained through the above is developed in the temporary staffing category

**Examples: The Kango-roo! community website for nurses** 

The Nurse Calendar app for managing the schedules of nurses

Collections of National nursing certification examination past questions (at least 4,000 questions from the past 17 years)

Doga de wakaru kango gijyutu (Nursing techniques explained by video: 300 videos)

FY3/21 Consolidated Earnings Forecast / Medium-term Management Plan



#### FY3/21 Consolidated Earnings Forecast / Medium-term Management Plan

COVID-19 is spreading worldwide. An emergency declaration was issued in Japan, and business activities are substantially restricted due to effects of the stay-at-home order and voluntary restraint request.

The QUICK Group prioritizes the safety of stakeholders such as client companies, business partners, job applicants, readers, users and employees. At the same time, we strive to provide marketing activities and services while paying full attention to the effects of the spread of COVID-19.

However, because it is difficult to reasonably calculate the impact on the QUICK Group at this point in time, the FY3/21 Consolidated Earnings Forecast and the Medium-term Management Plan, the initial year of which is set for FY3/21, are undecided.

The Consolidated Earnings Forecast and the Medium-term Management Plan will be announced immediately when the disclosure becomes possible.



#### FY3/21 Business Segment Policy (Human Resources Service Business)

#### **Human Resources Service Business**

#### **Personnel Placement**

- Next to nurses and construction management engineers, develop a new professionals' market.
- Renew the site operation and reinforce promotion, increase brand power, trust through the industry collaboration and reinforce competitiveness over recruiting people for registration.
- Review the sales structure and make an appropriate personnel allocation based on the effects of COVID-19.

#### Temporary Staffing, Temporary-to-Permanent Staffing and Business Contracting

- Reinforce nurse dispatching using the expertise and brand power fostered in the nurseplacement business.
- Reinforce the promotion of the website for nursery teacher dispatching and expansion of business area.
- Reinforce sales in the nurse and nursing-care category in the Kita Shinetsu area.



#### FY3/21 Business Segment Policy (Recruiting Business)

#### **Recruiting Business**

- As hiring sentiment of client companies including foodservice, sales and other services deteriorates, review the sales structure and enhance productivity by developing a client management tool.
- Strengthen sales expansion of Indeed, which received Gold Partner certification.
- Enhance consulting capabilities to improve the hiring power of major client companies. Note: Synergy with Jump Co., Ltd., which joined the Group through M&A.



#### FY3/21 Business Segment Policy (Information Publishing Business)

#### **Information Publishing Business**

- As clients' advertising confidence in sales promotion, events and recruitment advertising declines, reinforce the collaboration of the Internet-related services and concierge services.
- Strengthen sales expansion of Indeed, which received Gold Partner certification.
- Focus on concierge services and expand service areas.

#### FY3/21 Business Segment Policy (IT and Internet-Related Business)

#### Other: IT and Internet-Related Business and Overseas Business

**IT and Internet-Related Business Personnel** 

- Disseminate "Nihon no Jinjibu" outside the Tokyo Metropolitan area and reinforce promotions to increase the number of customers.
- Enhance business efficiency of entrusted development in system development and gain knowhow.
- Trainings and seminars in the learning business go online, and expand sales of fixed amount-type IT training services for a contract period.



#### FY3/21 Business Segment Policy (Overseas Business)

#### **Other:** IT and Internet-Related Business and Overseas Business

#### **Overseas Business**

USA : Develop new markets by expanding bases and enhance recognition by disseminating

information to Japanese companies operating in the USA.

China: Start a belated, full-scale launch of Shanghai Quick Human Resources CO.,LTD. due to

the effects of COVID-19.

Mexico: Enhance sales capabilities by hiring and fostering the Quick's staff.

Facilitate the recruitment of people for registration and gaining job offers by reinforcing

the promotion and expanding the content of the website.

UK : Because it is anticipated that the employment situation will slow down in the UK,

strengthen sales to Japanese companies operating across Europe.

Facilitate the recruitment of people for registration by expanding content and

reinforcing the promotion of the website.

Vietnam: Facilitate the recruitment of Japanese and Vietnamese people for registration by

enhancing the Internet promotion.

Thailand: Start a belated, full-scale launch of QHR Recruitment Co. Ltd. and QHR Holdings Co. Ltd.

due to the effects of COVID-19.



#### FY3/21 Dividends Forecast

**Payout ratio** 

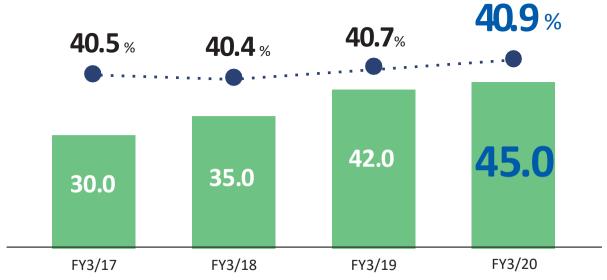
The basic policy is to pay a dividend equal to

**40**% of profit attributable to owners of parent.

FY3/21 Dividends Forcast [ Annual dividend ] Undetermined

It will be disclosed promptly once it becomes possible to make a reasonable calculation of earnings forecast







#### **Establishment of overseas subsidiaries**

Established Shanghai Quick Human Resources CO.,LTD. in Shanghai, China in November 2019 to facilitate Cross Border Recruitment services, expansion of overseas business and global employee relocation assistance services. In addition, QHR Recruitment Co.,Ltd and QHR Holdings Co.,Ltd. were established in Thailand, the third base in Asia in January 2020.

## CHAINA

#### Shanghai Quick Human Resources CO.,LTD.

Office Free Trade Zone, Shanghai, China

Business Personnel placement in China

Aim of Establishment In the China market, it is common to use job placement companies to find a new job. Using the

Group's job placement expertise, address the hiring needs of companies with a focus on Japanese companies operating locally. Aim to expand the business base in China by addressing the needs of

personnel and labor consulting service through cooperation with Shanghai Quick Co. Ltd.

#### **QHR Recruitment Co.,Ltd**

Office Bangkok, Thailand

Business Personnel placement, personnel and labor consulting in Thailand

#### QHR Holdings Co.,Ltd

Office Bangkok, Thailand

Business Support and management consulting for operating companies in Thailand

Aim of Establishment As a base of the ASEAN market, which is expected to grow, to proceed with the reinforcement of the Asian market alongside Vietnam we are already advancing our business development. Pursue

the expansion of the global network toward the opening of new bases and networking in the

ASEAN market.



### **Supplementary Materials**



#### **Market Conditions Personnel Placement Market Outlook**

## More growth is expected in the market for the placement of professionals

#### Further expansion of demand for nurses

#### The growing shortage of nurses in Japan

The shortage of nurses in Japan is expected to be in the range of 60,000 and 270,000 in 2025. (for registered nurses, nursing assistants and all other categories of nursing care professionals)

Source: Ministry of Health, Labour and Welfare
Intermediate Report of Subcommittee for Nurse Supply and Demand concerning Supply and Demand for Healthcare Professionals

A shortage of nurses at healthcare sites increased, associated with the spread of COVID-19



#### More growth of the personnel placement market

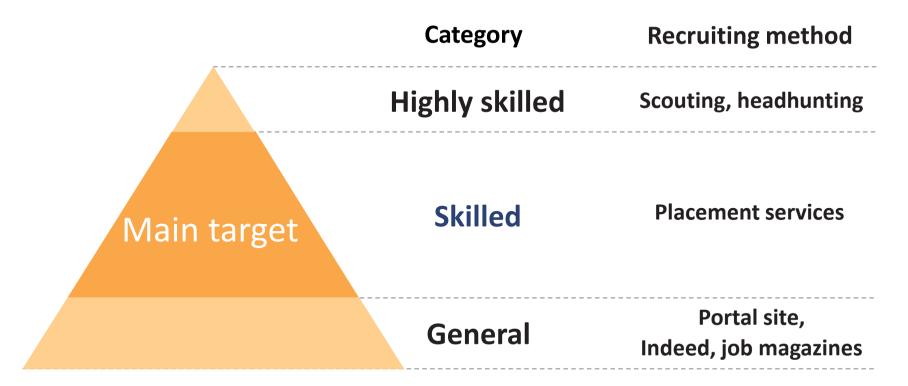
Expect more growth of the placement market for nurses, AI engineers, and others with specialized skills



#### **Market Conditions** Priority Business Domains of the QUICK Group

## Increase the focus on placements of people with specialized skills

Structure of the human resources placement market for professionals





#### Market Conditions The Market for Placements of Skilled Workers

- For placements of people with professional skills, the goals are growth in current categories and the addition of new categories
- More growth is expected in demand in the nursing care category

Market domains of the QUICK Group's personnel placement business

**¥10.4** billion (FY3/20)

The Kango-roo!



The dominant brand among nurse community websites, including a bulletin board and web magazine. Japan's largest website for nurses looking for new jobs.

Nurses

Construction management engineers
Medical Representatives (drug sales)/
Drug development engineers
Automobile industry

Automobile industry
Cosmetics industry, others



Personnel placement market

¥348 billion\*

Nursing care professionals

**Physicians** 

**Pharmacists** 

Physical therapists

Managers

Accounting/Law

Administration, others

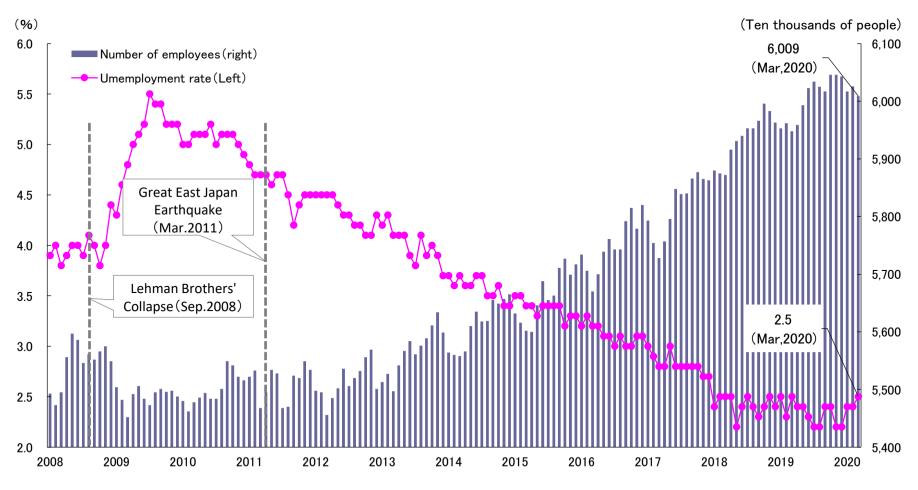
Source: Prepared by QUICK based on "Current Status and Prospects of Human Resources Business 2019" by Yano Research Institute Ltd.



#### Market Conditions (1) Number of Employees and Unemployment Rate



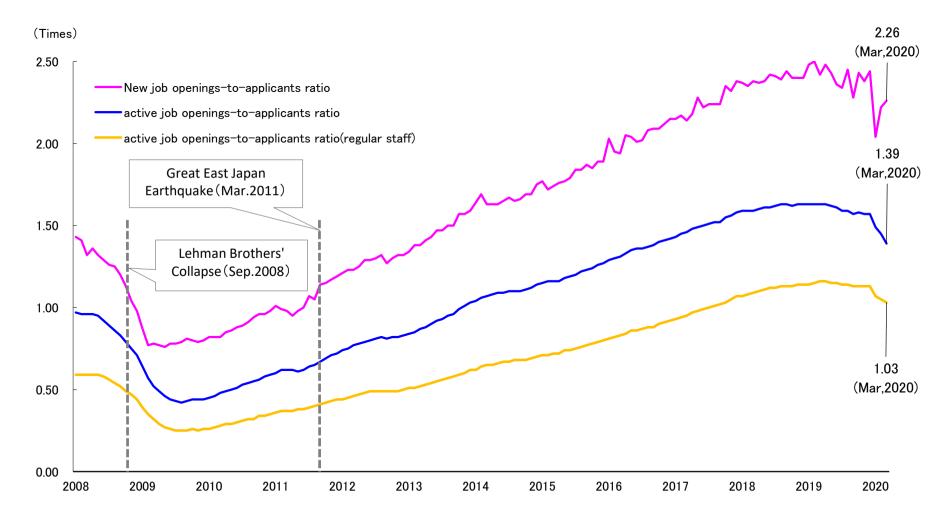




Source: Prepared by QUICK based on Labor Force Survey (unemployment rate: actual figures; number of employees: seasonally adjusted) of the Statistics Bureau, Ministry of Internal Affairs and Communications



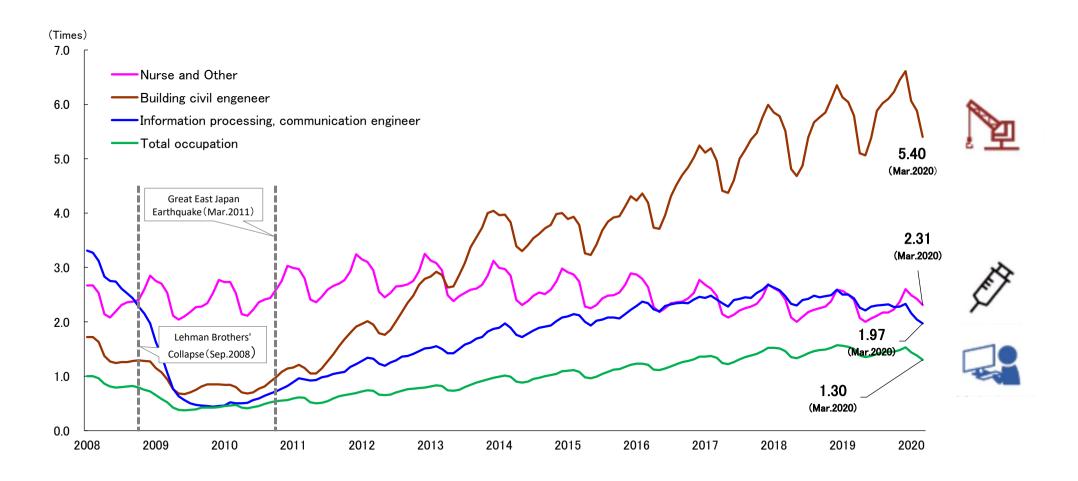
#### Market Conditions (2) The Job Opening-to-Applicants Ratio



Source: Prepared by QUICK based on general job placement data (seasonally adjusted) of the Ministry of Health, Labour and Welfare Employment Security Bureau



#### Market Conditions (3) The Job Opening-to-Applicants Ratio for Professionals

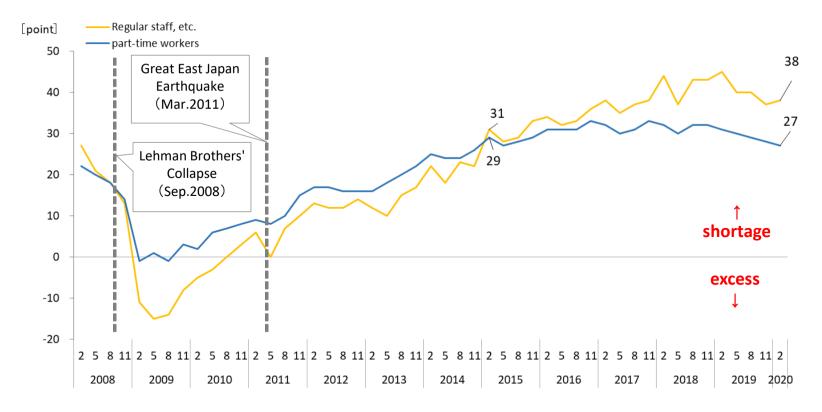


Source: Prepared by QUICK based on Job Opening-to-Applicants Ratios for Job Categories (including part-time) of the Ministry of Health, Labour and Welfare



#### **Market Conditions** (4) Japan's Labor Shortage (Diffusion Index)

- A shortage of full-time employees at companies has calmed down
- The full-time shortage has surpassed the part-time shortage since 1H 2015



Source: Prepared by QUICK based Survey on Labour Economy Trend of the on Ministry of Health, Labour and Welfare.

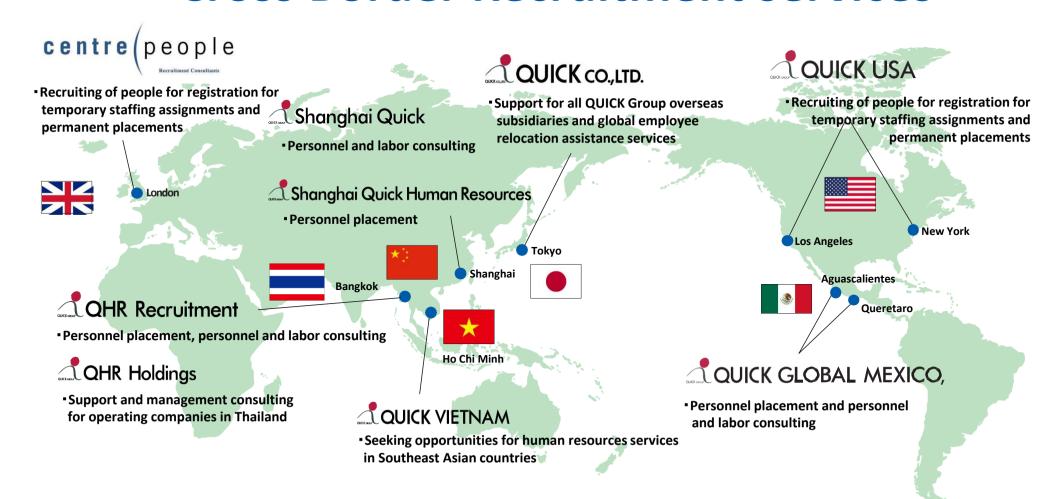
<sup>\*</sup> The ministry performs a labor shortage survey using questionnaires every three months that covers about 5,800 business sites in all areas of Japan.

<sup>\*</sup> Labor shortage diffusion index = Shortage - Surplus



#### **Overseas Network and Services**

#### Create a market for Cross Border Recruitment services

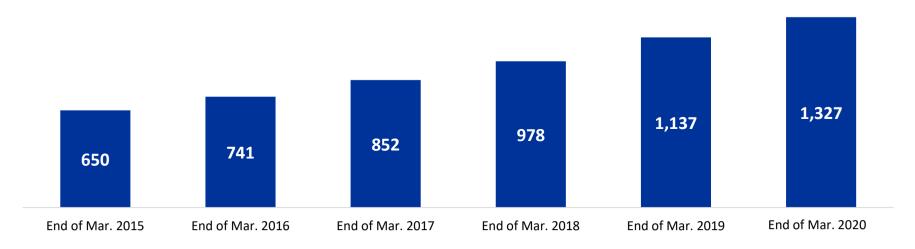




#### **Number of Employees at Fiscal Year-End**

## Number of employees up by 190 from the end of March 2019

Number of employees (All group companies)



Note: The number of employees is the "number of full-time employees + number of temporary employees (with social insurance)" at the end of each period.



#### Media

#### **Personnel Placement Services 1/2**

|  | Category   | Services  |
|--|--|---|
| 看護 <b>ro</b> 。 The Kango roo! website                        | Recruiting site for nursing care professionals   | <ul> <li>The largest volume of job listings for nurses, public health nurses and midwives</li> <li>Assistance for changing to a job with better compensation</li> </ul>   |
| 建設・設備求人データベース<br>The Construction and Equipment Job Database | Recruiting site for construction, facilities management and industrial plant professionals | Easy to locate jobs that match professional qualifications, experience, desired locations and other parameters  |
| 技術士求人データベース<br>The Technician Job Database                   | Recruiting site for construction consultants   | <ul> <li>For construction engineers, civil engineering consulting managers and other consulting categories</li> <li>Easy to locate jobs that match professional qualifications, experience, desired locations and other parameters</li> </ul> |
| MR BiZ The MR BiZ website                                    | Site for viewing and comparing information required by MRs                                 | Support for medical representatives (drug salespeople) seeking a different job to sell a promising new drug or better compensation and other working conditions   |
| 製薬業界の転職支援 アンサーズ Answers website                              | Recruiting site for all types of pharmaceutical industry jobs                              | Pharmaceutical company and CRO job listings as well as extensive pharmaceutical industry information about assignments, the composition of business divisions, corporate cultures and other subjects  |
| **AnswersNews  | News about the pharmaceutical industry   | A broad range of news about the pharmaceutical industry presented in a format that makes topics, issues and other information easy to understand  |



#### Media

#### **Personnel Placement Services 2/2**

|   | Category   | Services  |
|---|--|---|
| 医療機器転職BiZ<br>Iryo Kiki Tenshoku BiZ                             | A job changing site specializing in the medical equipment industry     | With the largest number of job listings in this industry, the site allows finding jobs that match skills, desired locations and other characteristics of applicants   |
| E&M JOBS E&M JOBS website                                       | A site for engineers looking for a different job                       | Job openings for electrical, mechanical, software and other engineers along with outlooks for many companies, advice about job changes specifically for engineers and other information   |
| オートモーティブ・ジョブズ<br>AUTOMOTIVE JOBS<br>The Automotive Jobs website | Recruiting and job changing site for people in the automobile industry | Ranks among the leaders in the number of job listings and matching accuracy; also has a large volume of information about companies   |
| The Saishoku website  | Recruiting and job changing site for people in the cosmetics industry  | <ul> <li>Japan's leading recruiting site in this industry, covering planning, marketing, manufacturing, sales and all other job categories</li> <li>Supplies detailed information about workplace atmospheres, corporate cultures, compensation and other subjects involving specific jobs</li> </ul> |



#### Media

#### **Information Publishing Business**

Titles

Description





Life-style magazines Kanazawa Joho, Toyama Joho, Niigata Joho, Takaoka Joho These magazines contain lifestyle information that enables readers to enjoy living in their communities even more. Magazines, which are delivered to homes at no cost, are published primarily for the cities of Kanazawa, Toyama, Niigata and Takaoka.





Periodicals

lezukuri Navi. Kekkon SANKA

Now in its 23nd year, lezukuri Navi contains local housing information mainly about Fukui, Ishikawa and Toyama prefectures that is useful for people who are building a house. These magazines provide guidelines for creating homes that will match the values of the families who will live there. Subjects cover financing, the homebuilding process, general contractor selection, choosing home fixtures and other aspects of building a house in the Hokuriku area.





Mook (magazine + book) publications Bakeries in Kanazawa, Kanazawa Ramen Guide 2020, Delicious Meat in Toyama, Hot Spring Day Trips in Ishikawa, and others

Bakeries in Kanazawa is a gourmet guide with information about 72 bakeries in the city and nearby areas.
Kanazawa Ramen Guide 2020 has information about 87 ramen

restaurants in Kanazawa and all 148 types of ramen they serve.

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#### Media IT and Internet-Related Business

#### Description

#### 日本の人事部

Nihon no Jinjibu (Japan's Human Resources Department) Japan's largest human resources network, this website provides quality information and functions as a link between management and other businesspeople in all areas of Japan and companies that provide human resource services and solutions.

#### 人材バンクネット

Jinzai Bank Net

This job changing website is a platform for 481 prominent job placement companies located in all areas of Japan. A search function allows users to input job categories, placement services and other parameters in order to select human resources companies that are best suited for finding a new job.



Operated by Nihon no Jinjibu, Japan's largest human resources network, this website is a source of a diverse array of information about human resources technology.



#### **Group network**



Placements of people with professional/technical skills Recruiting business Overseas business



Publishing regional information magazines, posting and concierge services



Operation of the Nihon no Jinjibu website Planning and operation of associated events



Temporary staffing, personnel placement, temporary-to-permanent staffing, business contracting



Temporary staffing, personnel placement, nursery school operations and support



Development of innovative solutions using a web system, mobile app and AI, operation of IT engineer training programs, planning and production of technology publications, and other activities



Consulting using "STRUCT," a hiring strategy framework





Recruiting of people for registration for temporary staffing assignments and permanent placements

Recruiting of people for registration for temporary staffing assignments and permanent placements



Personnel and labor consulting



Personnel placement



Personnel placement and personnel and labor consulting



Seeking opportunities for human resources services in Southeast Asian countries



Personnel placement, personnel and labor consulting in Thailand



Support and management consulting for operating companies in Thailand



#### Reference Advertising Activities in the Recruiting Business

Business model differences

#### Advertising agencies

- O Expenses for purchasing advertising space and services
- O Gross profit = Sales from client companies Cost of space/services

#### **Commissions**

- O No expenses for purchasing advertising space and services
- O Gross profit = Ad placement fees (Sales)

#### **Operations**

- O Cost of purchasing ad space (in some cases)
- O Gross profit

  Sales from client

  companies Cost of space/services

  Operating expenses

  (About 20% of click rate)

**Activities** 

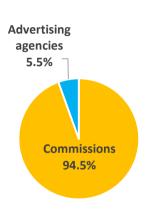
Rikunabi

Rikunabi NEXT/Rikunabi-haken/ fromA navi/Hatalike/TownWork

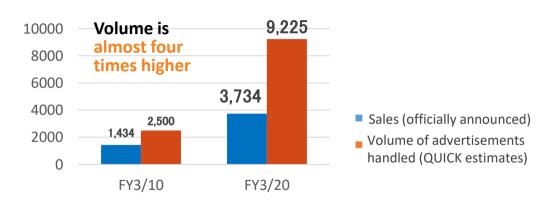
#### Indeed

\*Also used for activities other than the recruiting business

Composition of Advertisements (FY3/20)



#### Performance Trends



#### Reference: Acquisition of shares of Jump Co., Ltd. (subsidiary)

Combine the sales capabilities and knowhow of the human resources business field with Jump's expertise to enhance hiring capabilities, including hiring strategy planning and hiring marketing, and substantiate services other than hiring advertisement in the Recruiting Business, and then help client companies with success in hiring.

Company profile

Company name: Jump Co., Ltd.

Head office: Shinjuku-ku, Tokyo Capital: 10 million yen, Established: May 30, 2008
Business content: Develop a business model that controls upstream processes,
including customized hiring strategy framework building and
consulting, highly rated by a broad range of companies from
major healthcare, plants, gourmet websites and human
resources companies to startups.

Note: Purchased all of the stock of Jump Co., Ltd. on June 1, 2020 and made it into a subsidiary.

Aim



Expertise of clients'
assets and sales
capabilities/Human
Resources business field



<u>jump</u>

Expertise in enhancing hiring capabilities



Substantiate the service lineup in the Recruiting Business, reinforce consulting power



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Forecasts of results of operations in this presentation are based on information that was available when this presentation was prepared. These forecasts are vulnerable to uncertainties involving the economy, competition, the success or failure of new services, and other factors. Consequently, actual performance may differ significantly from the forecasts in this presentation.